In ODEs, it is important to understand the solutions to the first-order ODE

$$
D x(t)=A x(t), \quad x(0)=c,
$$

in which $A$ is a linear map on some finite-dimensional vector space, $V$, and, correspondingly, $x: \mathbb{R} \rightarrow V$ is a $V$-valued function to be determined.

The formal solution is

$$
x(t)=\exp (t A) c,
$$

with

$$
\exp (B):=\sum_{j=0}^{\infty} B^{j} / j!
$$

well-defined for every linear map $B$ on $V$, but such a formal expression doesn't give much insight.

Let $\oplus_{j} V_{j}$ be a finest $A$-invariant direct sum decomposition for $V$, and let $A_{j}$ be the restriction of $A$ to $V_{j}$. Assuming the underlying field to be algebraically closed, there is some $\lambda_{j}$ in the spectrum of $A_{j}$, hence $B:=A-\lambda_{j}$ has a nontrivial kernel, while the sequence (ker $B^{r}: r=0,1, \ldots$ ) is increasing, hence must become stationary. If $q$ is the smallest natural number for which $\operatorname{ker} B^{q}=\operatorname{ker} B^{q+1}$, then $\operatorname{ran} B^{q} \cap \operatorname{ker} B^{q}$ is trivial, hence $V_{j}$ is the direct sum of $\operatorname{ker} B^{q}$ and $\operatorname{ran} B^{q}$ and, the direct sum decomposition being finest, it follows that $\operatorname{ran} B^{q}$ must be trivial, i.e., $B$ is nilpotent. Thus, on $V_{j}, A=\lambda_{j}+B$, the sum of a constant (hence diagonable trivially and also commuting with any linear map on $V_{j}$ ) and a nilpotent. Since the direct sum decomposition is $A$-invariant, it follows that $A=D+N$, with $D$ diagonable, and $N$ nilpotent, and $D N=N D$.

It follows that, on $V_{j}$ and with $N_{j}:=A_{j}-\lambda_{j}$ nilpotent of order $q_{j}$,

$$
\exp (t A)=\exp \left(t \lambda_{j}+t N_{j}\right)=\exp \left(t \lambda_{j}\right) \exp \left(t N_{j}\right)=\exp \left(t \lambda_{j}\right) \sum_{i<q_{j}}\left(t N_{j}\right)^{i} / i!
$$

In particular, if $q_{j}=1$, then $\exp (t A)$ reduces on $V_{j}$ to multiplication by the number $\exp \left(t \lambda_{j}\right)$.

To this, Mike Crandall has the following to say.
Let $p$ be any monic polynomial that annihilates $A$ and factor it, i.e.,

$$
p=: \prod_{j=1}^{m}\left(\cdot-\lambda_{j}\right)^{m_{j}}=: p_{1} \cdots p_{m}
$$

(If $p$ is of minimal degree, then the spectrum of $A$ is necessarily the set $\left\{\lambda_{j}: j=1: m\right\}$, but that matters only when we are looking for $m$ and the $m_{j}$ here to be as small as possible). Define

$$
V_{j}:=\operatorname{ker} p_{j}(A), \quad j=1: m,
$$

and

$$
\ell_{i}:=\prod_{j \neq i} p_{j}, \quad i=1: m
$$

Since the $\ell_{i}$ have no zeros in common, any nontrivial polynomial of minimal degree in

$$
\mathcal{I}\left(\ell_{i}: i=1: m\right):=\sum_{i} \ell_{i} \Pi
$$

must be of degree 0 (since, otherwise, by the Euclidean algorithm, there would be a polynomial of positive degree dividing each of the $\ell_{i}$, hence its zeros (sure to exist since we are over $\mathbb{C}$ ) would be common to all the $\ell_{i}$ ). In particular,

$$
1=\sum_{i} \ell_{i} q_{i}
$$

for some $q_{i} \in \Pi$.
It follows that

$$
1=P_{1}+\cdots+P_{m}
$$

with

$$
P_{i}:=\ell_{i}(A) q_{i}(A), \quad i=1: m
$$

linear maps that commute with $r(A)$ for any $r \in \Pi$. Further, $P_{i}$ vanishes on each $V_{j}=$ $\operatorname{ker} p_{j}(A)$ for $j \neq i$ (since $\ell_{i}$ contains the factor $p_{j}$ for each such $j$ ), hence $P_{i}=1$ on $V_{i}$. On the other hand, $\operatorname{ran} P_{i} \subset V_{i}$ since

$$
p_{i}(A) P_{i}=p(A) q_{i}(A)=0
$$

Consequently, $\operatorname{ran} P_{i}=V_{i}$ and $P_{i}=1$ on its range, hence $P_{i}$ is a linear projector, onto $V_{i}$, all $i$, and so,

$$
P_{i} P_{j}=\delta_{i j}
$$

It follows that

$$
V=\oplus_{i} V_{i}
$$

Further,

$$
N:=A-\sum_{i} \lambda_{i} P_{i}=\sum_{i}\left(A-\lambda_{i}\right) P_{i}
$$

is nilpotent since $P_{i} P_{j}=0$ for $i \neq j$, hence

$$
N^{q}=\sum_{i}\left(A-\lambda_{i}\right)^{q} P_{i}=0
$$

for $q \geq \max _{i} m_{i}$.

